

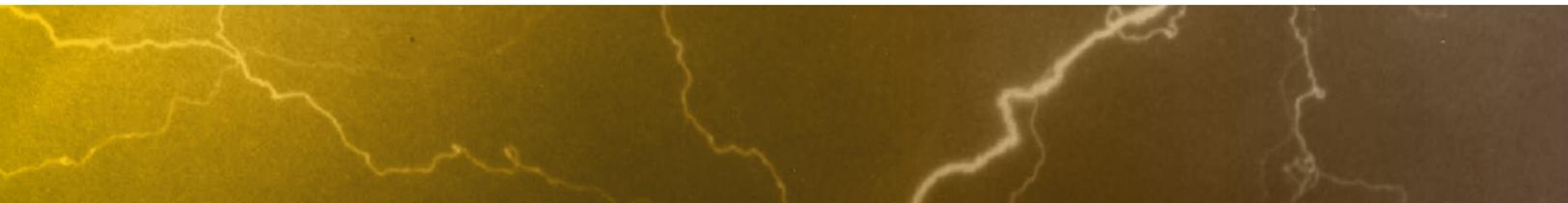
True Technology Transfer

BY CAROL ANNE DUNN AND FRANCIS J. MERCERET

THE APPPLIED METEOROLOGICAL UNIT

A powerful electrical storm created an eerie tapestry of light in the skies near Complex 39A in the hours preceding the launch of STS-8. Engineers have since designed a Lightning Detection and Ranging system to protect shuttle launch personnel and equipment during thunderstorms.

Photo Credit: NASA/Sam Walton



Mark Twain once said, “Everyone talks about the weather but nobody does anything about it.” These days we “do” weather forecasting, and it is right far more often than it is wrong, which is fortunate for those of us in Florida and at NASA, since central Florida leads the nation in lightning strikes, and Cape Canaveral Air Force Station and Kennedy Space Center lie within “Lightning Alley.” This does not bode well for launching space vehicles. However, thanks to many new or improved technologies, NASA can now launch knowing it has the latest in technological information to keep its personnel, hardware, and facilities safe.

Over the course of its history, NASA has transferred technology using a variety of methods: licensing, partnering with industry, and infusing technology into its missions through the Small Business Innovation Research and Small Business Technology Transfer programs. What we consider the purest form of technology transfer—technology usually published or put on a Web site free of charge—is done by a little known office within the Applied Technology Directorate at Kennedy: the Kennedy Space Center Weather Office. What may not be common knowledge outside the weather community is that NASA, and Kennedy in particular, has made many important discoveries in meteorological science and developed groundbreaking meteorological instrumentation systems.

The ability to apply these discoveries and technologies immediately to operations is due, in no small part, to the Applied Meteorology Unit (AMU), a unique joint venture among NASA, the U.S. Air Force, and the National Weather Service. Originally conceived by a NASA “blue ribbon” advisory panel and the National Research Council, the AMU was established in 1991. The AMU develops and evaluates technology to improve weather support to spaceport operations and its customers and transitions it to operations. Its contract provides for five full-time professionals with degrees in meteorology or related fields.

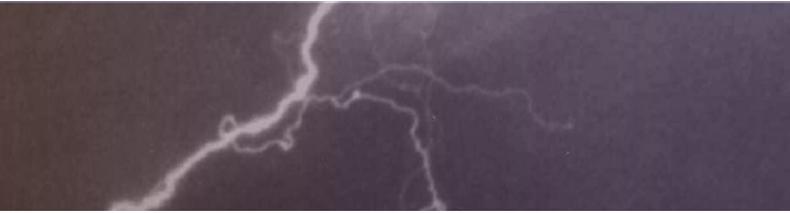
The AMU’s effective technology transfer relies on three key elements:

- Tasking is assigned by the customers with input from other stakeholders.
- Performance of each task continuously involves the customers with quarterly in-depth reviews for every project.
- Customers review and test the resulting products before they are delivered.

The AMU projects are chosen through formal prioritized tasking, option hours tasking, and mission immediate tasking. The AMU’s tasking process has been listed as a best practice by the U.S. Navy’s Best Manufacturing Practices Institute.

Formal prioritized taskings, which account for more than 80 percent of the AMU’s workload, are assigned by AMU group consensus, usually reached after several discussion phases. The group consists of representatives from each AMU partner agency. Six weeks prior to the quasi-annual face-to-face tasking meeting, each agency submits proposed tasks for the next twelve to fifteen months. E-mail and telephone discussions lay the groundwork for an efficient and effective meeting. The AMU tasking process has so far always achieved consensus, usually by additional modification or withdrawals of proposals to get within the resource limitation.

Option hours tasking, which accounts for most of the remaining AMU workload, is available for work that was not accepted through the formal prioritized process or which is



Unfortunately, Marshall's new algorithm required more computing power than was available and could only be used for research purposes because it could not be run in real time. The AMU redesigned the software to run on the operational system in real time, developed a user interface for interactive quality control on the day of launch, and wrote a comprehensive training package to enable operational personnel to effectively use these new tools. Operational use of the Kennedy wind profiler, running the AMU software and quality control interface, has already prevented loss of at least one expendable launch vehicle mission due to last-minute wind changes undetected by weather balloons.

The Kennedy Weather Office and the Applied Meteorology Unit work hand in hand to safeguard our nation's space program from the adverse effects of lightning, tornadoes, and hurricanes. These dedicated individuals—Mr. John Madura, chief of the weather office; Dr. Francis Merceret, AMU chief and director of research for the weather office; and ENSCO/AMU employees Dr. Bill Bauman (AMU program manager), Dr. David Short, Ms. Winnie Lambert, Dr. Leela Watson, and Mr. Joe Barrett—have contributed to advancing the frontiers in the science of meteorological support to space flight and technology transfer in its “purest form.”

AMU customers have continued to fully fund and support the AMU for seventeen years despite serious challenges to their available resources. The quality of work has also warranted publication in numerous peer-reviewed journal articles, including a cover article in the *Bulletin of the American Meteorological Society*. ●

For more examples and additional information about the AMU, visit the AMU Web site at <http://science.ksc.nasa.gov/amu>.

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CAROL ANNE DUNN currently works as a project specialist in the Technology Transfer Office at Kennedy Space Center. She is also the awards liaison officer for the Inventions and Contributions Board.



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